

Annual Press Conference on Fiscal 2016

Embargoed until: March 2, 2017, 7.00 a.m.

March 2, 2017; Ute Wolf, CFO

Good operating performance in FY 2016

Sales

€12.7 bn €

Good volume growth (+3%)
across all three chemical
segments

Adj. EBITDA

€2,165 m

Earnings growth in 17 out of
22 business lines achieved
Adj. EBITDA margin of
17.0% stands out in the
chemicals sector

ROCE

14.0%

Return on capital employed
clearly above the cost of
capital

Adj. earnings per share

1.99 €

Solid earnings level as a
basis for a reliable dividend
policy

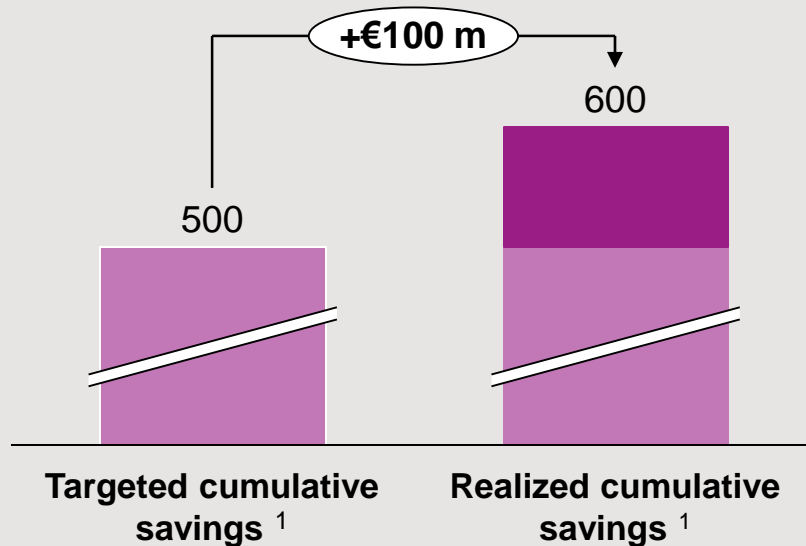
Delivering on financial targets

	Actual FY 2016	Initial guidance
Adj. EBITDA	€2,165 m ✓	“between €2.0 and €2.2 bn”
ROCE	14.0% ✓	“above cost of capital” (10.5%)
Capex	€ 960 m ✓	“around 2015 level” (€0.9 bn)
Free Cash Flow	€810 m ✓	“clearly positive”

Successful implementation of efficiency enhancement programs

On Track 2.0

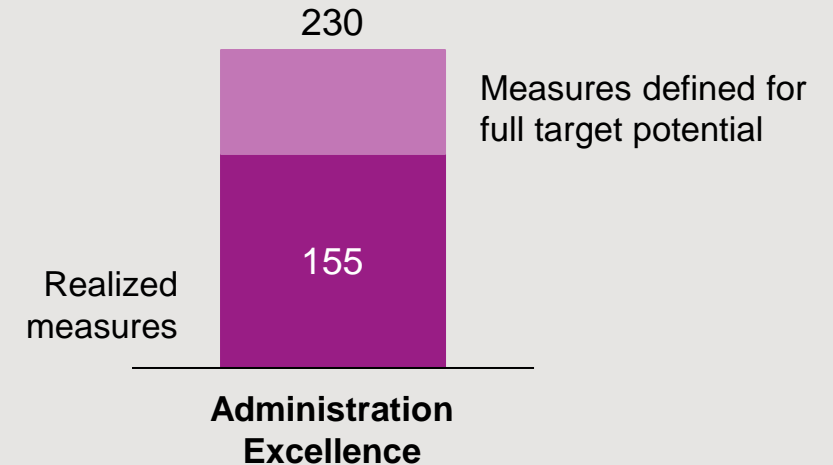
(Savings potential in € m)



- **Targets clearly overfulfilled**, measures with savings potential of **over €600 m** approved for implementation

Administration Excellence

(Savings potential in € m)

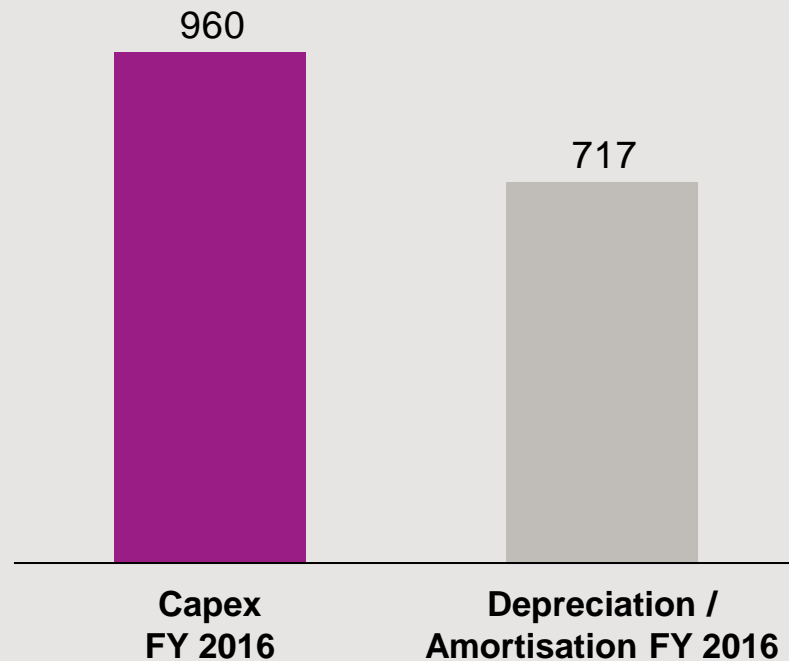


- Further efficiency improvements in production and administration will be driven forward through the established continuous improvements process

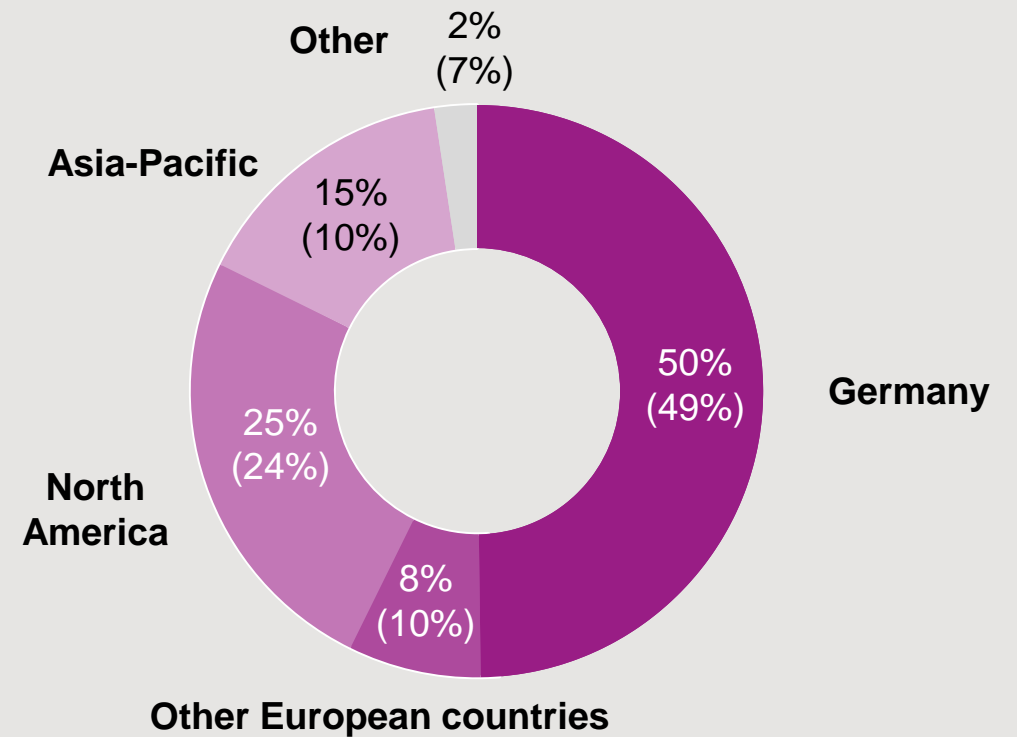
¹ Annual savings potential between 2012 and 2016 in € m

Capex clearly above depreciation, High investments in German sites continued

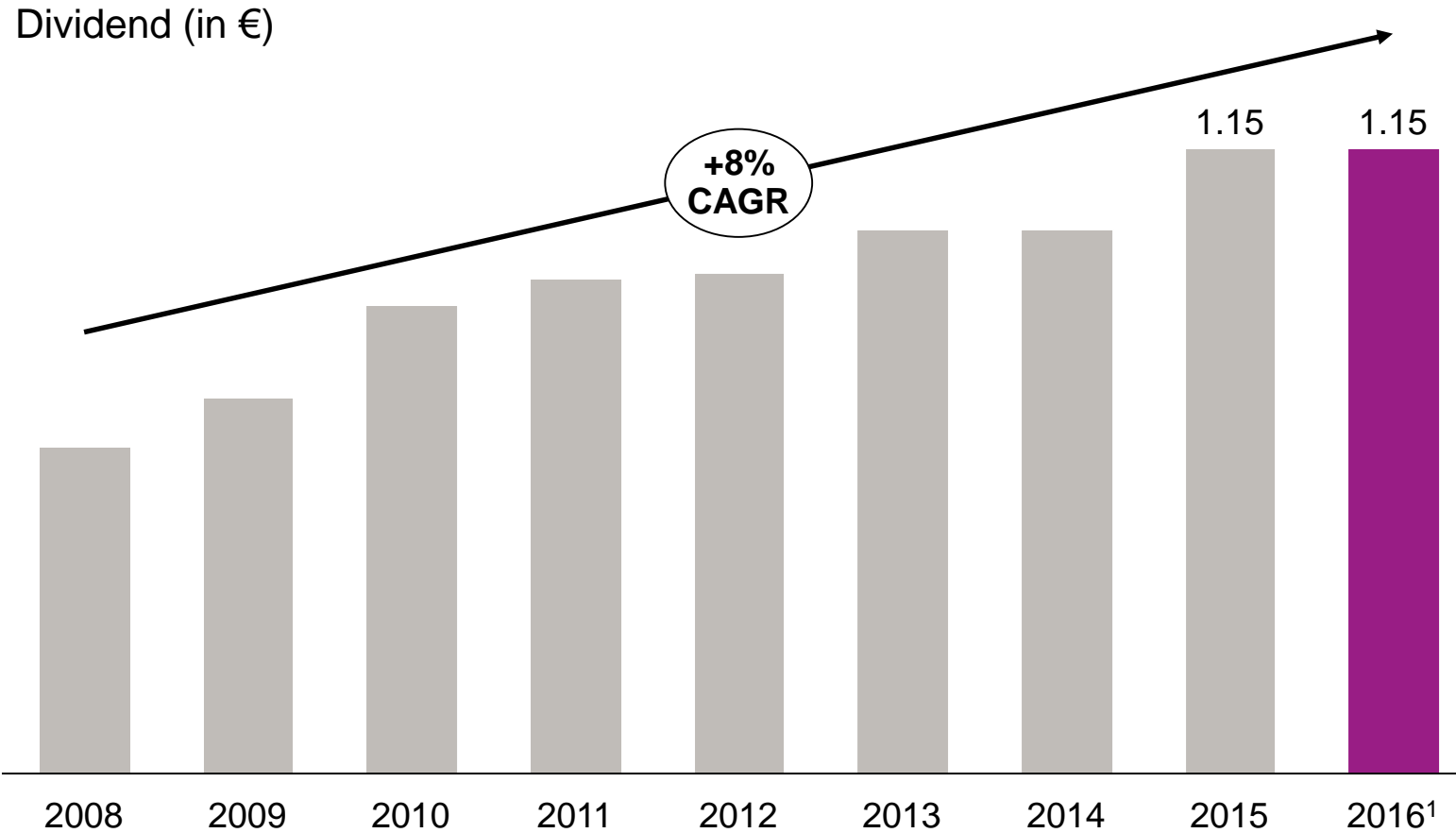
Capital expenditures (in € million)



Regional capex split 2016 (2015)



Reliable and attractive dividend policy



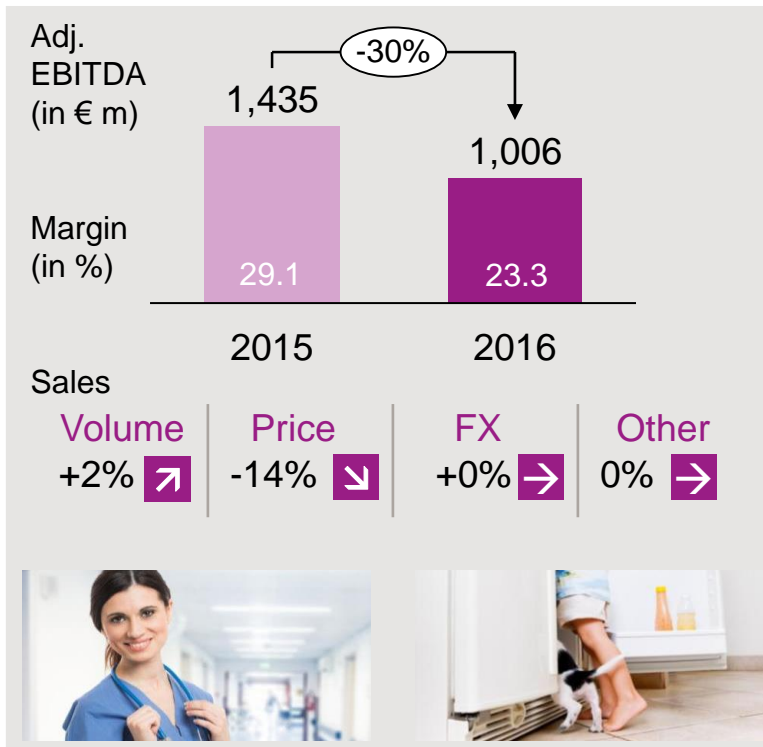
- **Stable dividend** despite earnings decline in 2016
- **Sustainable dividend growth** over the last years
- **Attractive dividend yield of more than 4%²**
- **Reliable dividend policy**
 - **dividend continuity**
 - Targeted payout ratio: approx. 40% of adjusted net income

¹ Proposal

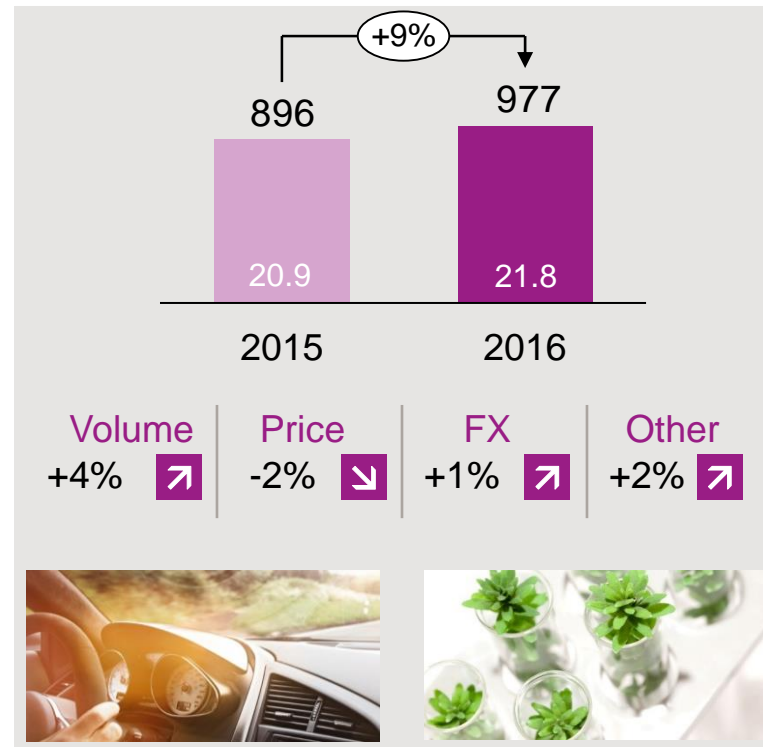
² Based on share price at year-end 2016

Resource Efficiency and Performance Materials with strong earnings growth

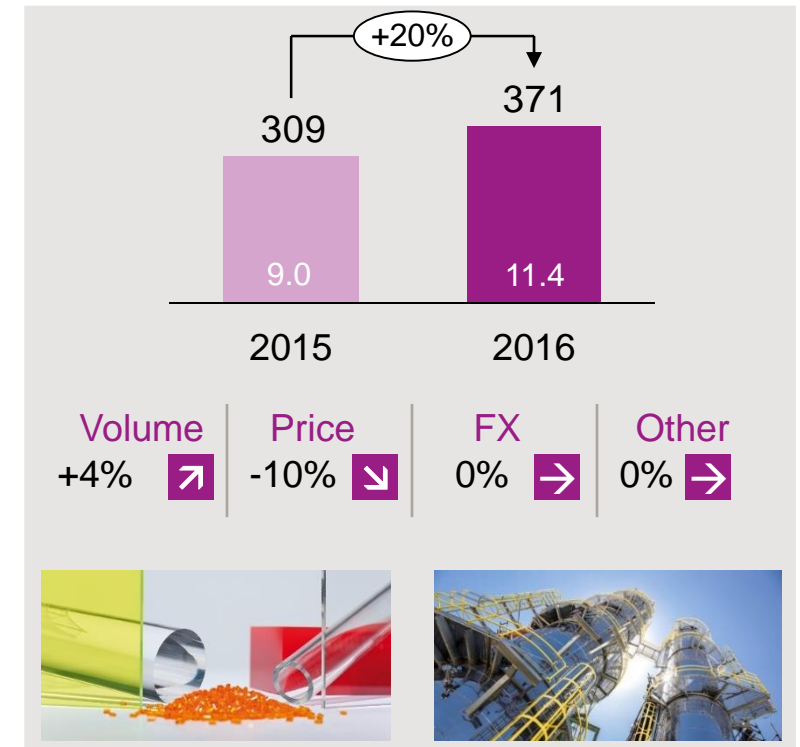
Nutrition & Care



Resource Efficiency



Performance Materials

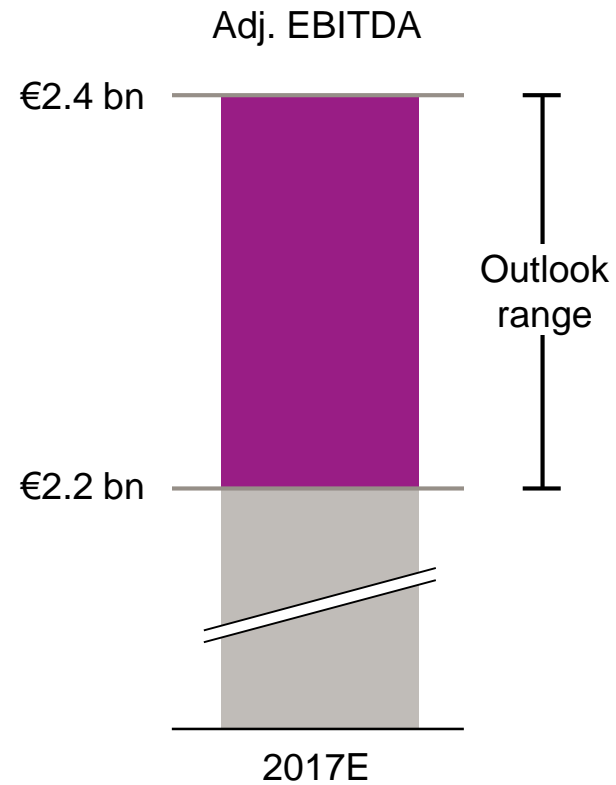


Outlook 2017: Targeting earnings growth

Outlook 2017

Higher sales
(2016: €12.7 bn)

Adj. EBITDA between
€2.2 bn and €2.4 bn
(2016: €2.165 bn)



Progress in 2016 as basis for further profitable growth ahead

2016: Executing on strategy and delivering on financial targets

- Outlook achieved – financial targets accomplished
- Good operating performance with attractive volume and earnings growth across large parts of the portfolio
- Consistent execution of differentiated segment strategy
- Stringent M&A execution to further balance Evonik's portfolio and earnings profile

2017: Set for profitable growth

- Sustained positive market environment for majority of businesses
- Continuation of positive volume growth
- More balanced earnings profile
- Successful integration of Air Products specialty additives business and synergy realization
- Innovation pipeline well filled



EVONIK

POWER TO CREATE